



Innovation at ESA

Advanced Concepts Team

Preparing for the future

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- Inform about ESA, space R&D, opportunities
- Share information about advanced concepts and methods for disruptive innovation at ESA
- Obtain feedback and smart ideas for future of space

- Innovation in, by and for the government



- What is ESA
- Open Innovation at the ESA Advanced Concepts Team
- Other R&D Cooperation opportunities with ESA
- Advanced Manufacturing Initiative



What is ESA?



ESA FACTS AND FIGURES



- Over 50 years of experience
- 22 Member States
- Eight sites/facilities in Europe, about 2200 staff
- 4.4 billion Euro budget (2015)
- Over 80 satellites designed, tested and operated in flight
- Over 20 scientific satellites in operation
- Six types of launcher developed
- 200th launch of Ariane celebrated in February 2011



50 YEARS OF EUROPEAN COOPERATION IN SPACE



1964-2014



**→ SERVING EUROPEAN
COOPERATION AND INNOVATION**



- In 1964, Conventions of the precursors of ESA (ESRO & ELDO) entered into force.
- 2014 was dedicated to addressing the future in the light of these 50 years of unique achievements in space, which have put ESA among the leading space agencies of the world.
- 50 years of European cooperation in space was an anniversary for the whole space sector in Europe, which can be proud of its results and achievements.

“To provide for and promote, for exclusively peaceful purposes, cooperation among European states in **space research** and **technology** and their **space applications**.”

Article 2 of ESA Convention



20 MEMBER STATES AND GROWING



ESA has 20 Member States: 18 states of the EU (AT, BE, CZ, DE, DK, ES, FI, FR, IT, GR, IE, LU, NL, PT, PL, RO, SE, UK) plus Norway and Switzerland. Estonia and Hungary will soon be part of ESA (2015)

Seven other EU states have Cooperation Agreements with ESA: Bulgaria, Cyprus, Latvia, Lithuania, Malta, Slovakia and Slovenia. Discussions are ongoing with Croatia.

Canada takes part in some programmes under a long-standing Cooperation Agreement.



ACTIVITIES



ESA is one of the few space agencies in the world to combine responsibility in nearly all areas of space activity.

- Space science
- Human spaceflight
- Exploration
- Earth observation
- Launchers
- Navigation
- Telecommunications
- Technology
- Operations

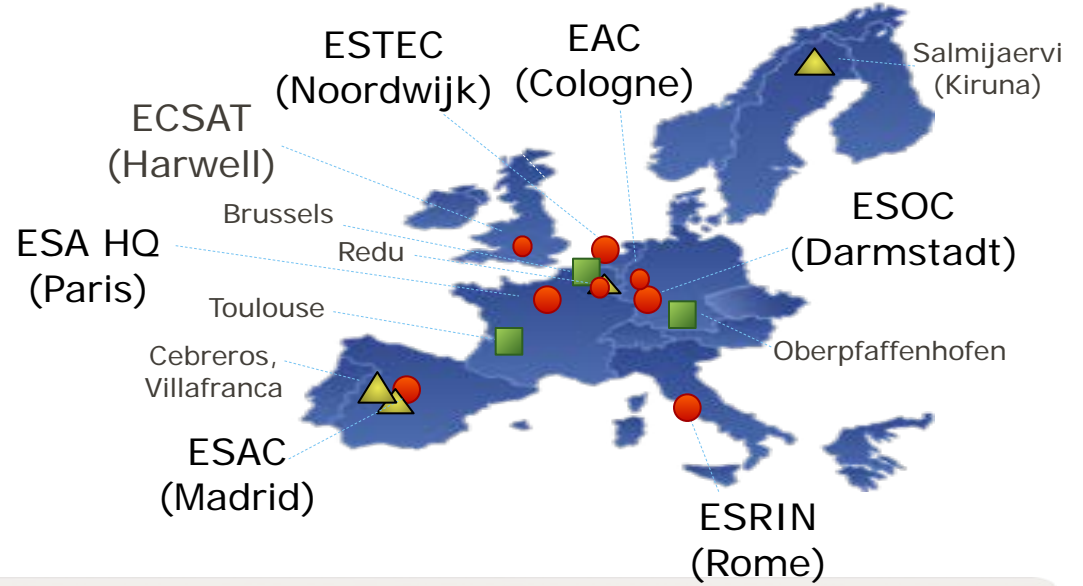
* Space science is a **Mandatory programme**, all Member States contribute to it according to GNP. All other programmes are **Optional**, funded 'a la carte' by Participating States.



ESA'S LOCATIONS



- ESA sites/facilities
- Offices
- ▲ ESA ground stations

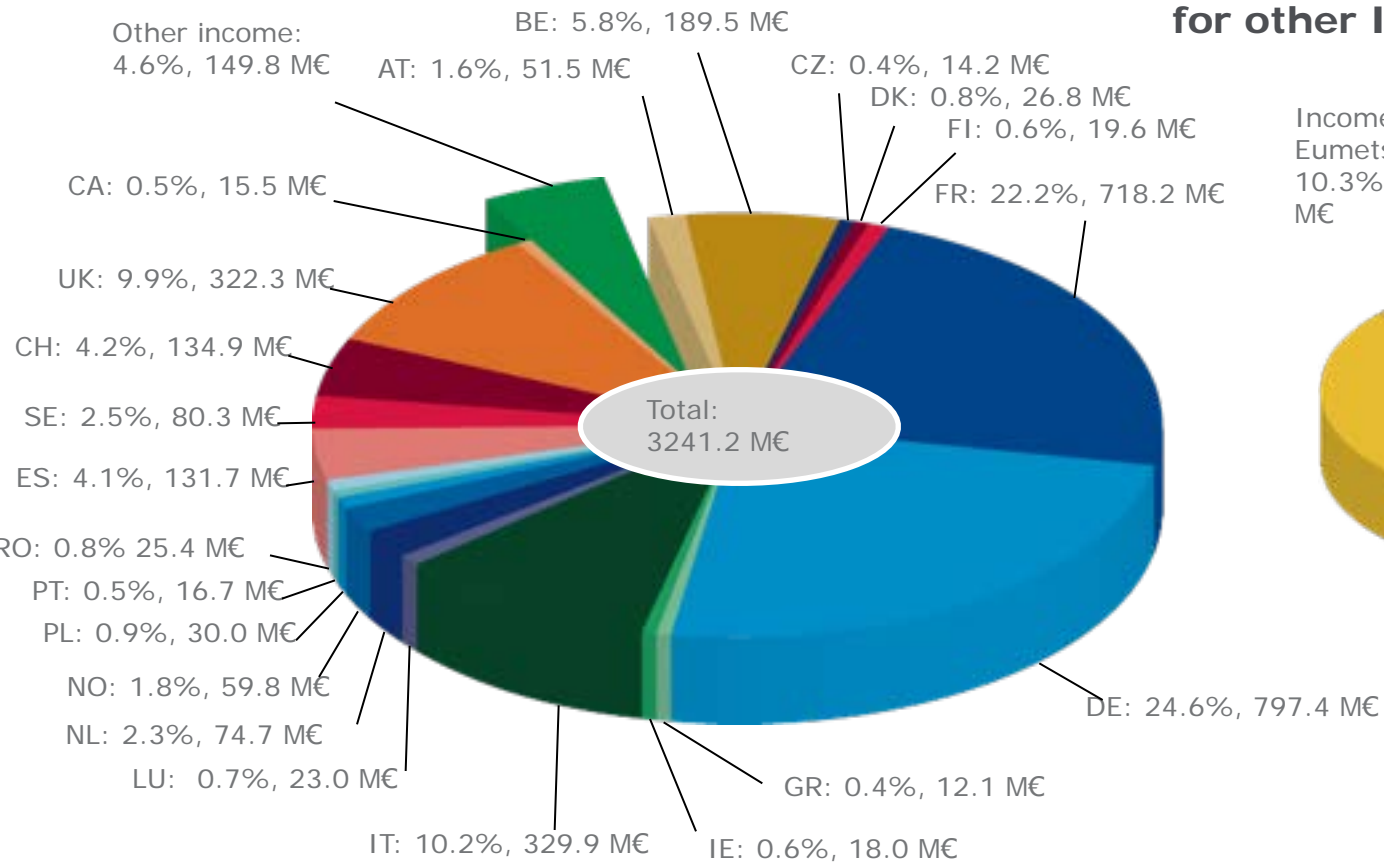


European Space Agency

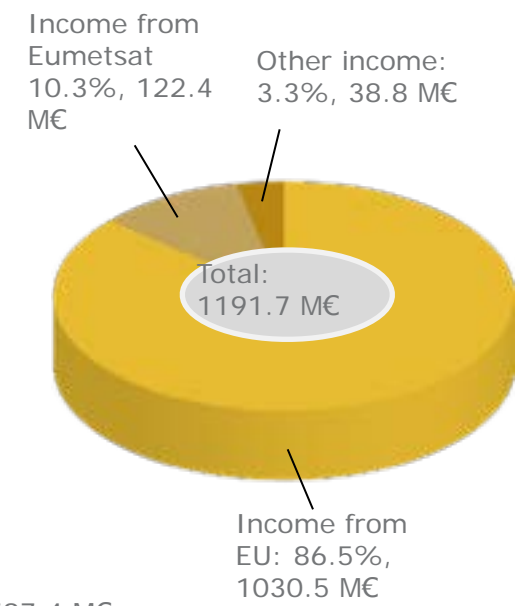
ESA BUDGET FOR 2015



ESA Activities and Programmes

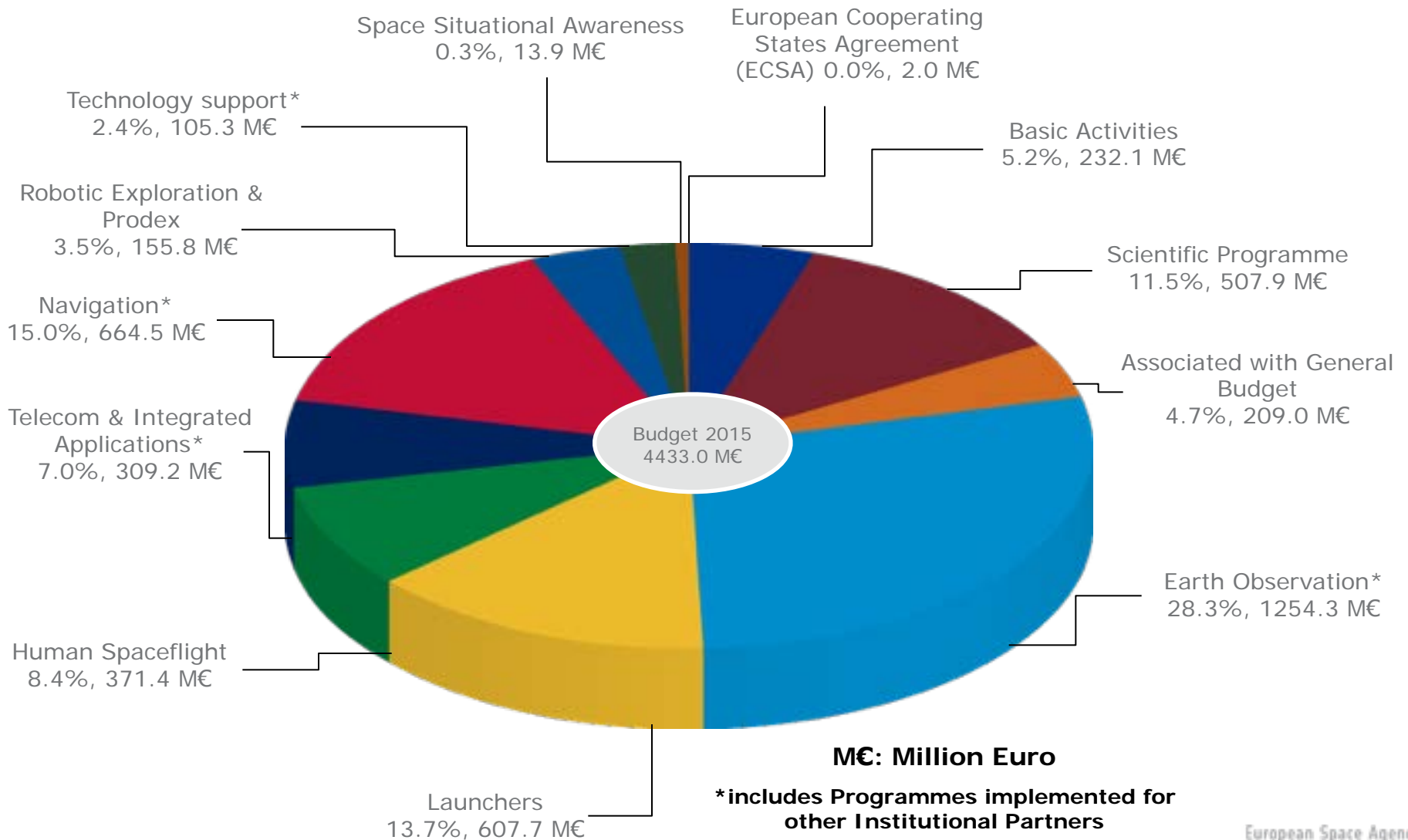


Programmes implemented for other Institutional Partners



TOTAL ESA BUDGET FOR 2015: 4433.0 M€

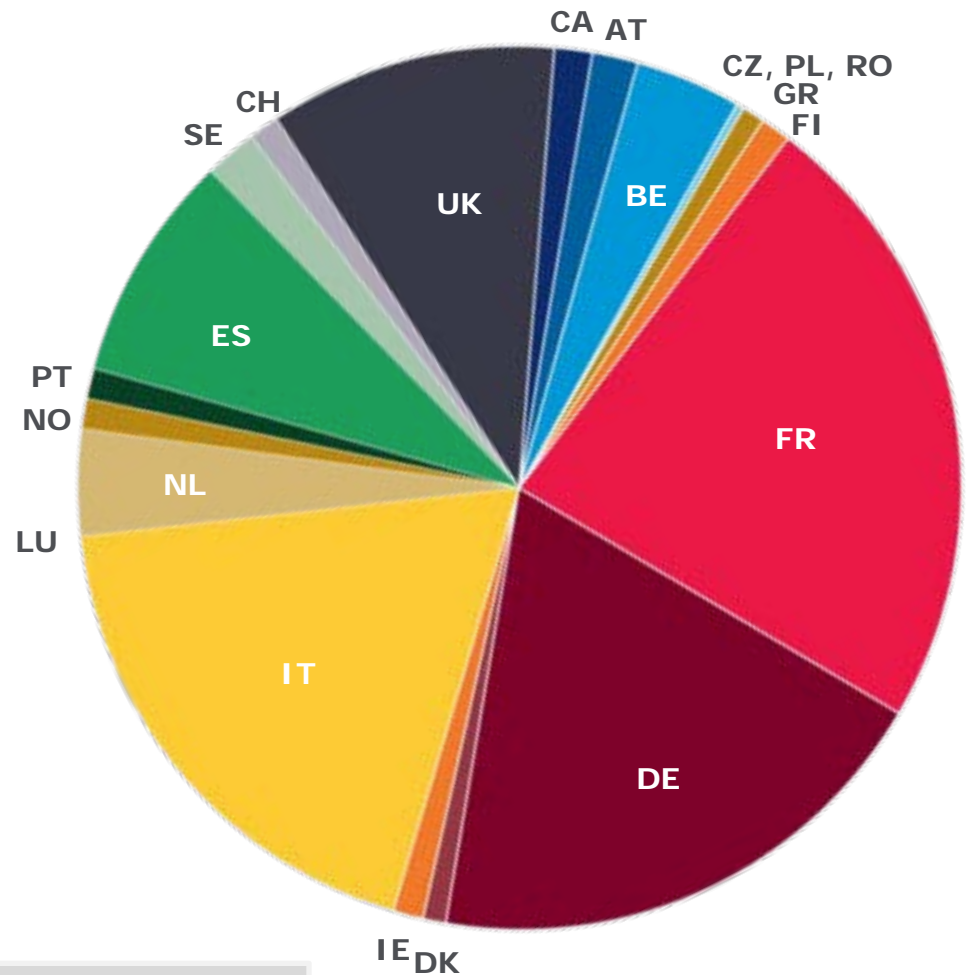
ESA 2015 BUDGET BY DOMAIN



STAFF BY NATIONALITY IN 2014

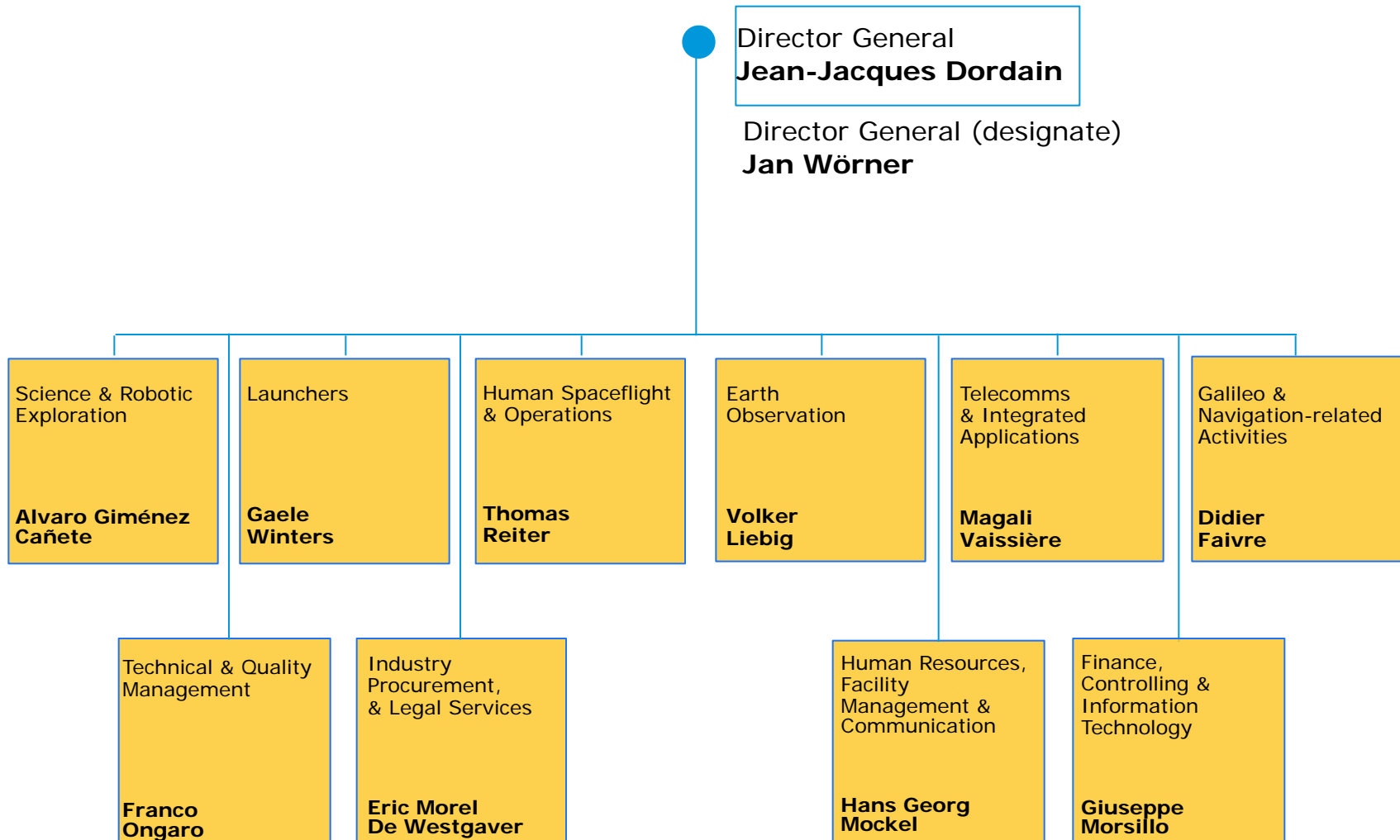


Austria	38
Belgium	90
Czech Republic	3
Denmark	17
Finland	19
France	510
Germany	425
Greece	20
Ireland	30
Italy	423
Luxembourg	2
Netherlands	80
Norway	22
Poland	4
Portugal	25
Romania	2
Spain	196
Sweden	41
Switzerland	28
UK	233
Canada	25



TOTAL INTERNATIONAL STAFF: 2233

ESA DIRECTORS



ESA Member States finance 50% of the total public space spending in Europe. Because of the cooperation between ESA, EC and national space agencies:

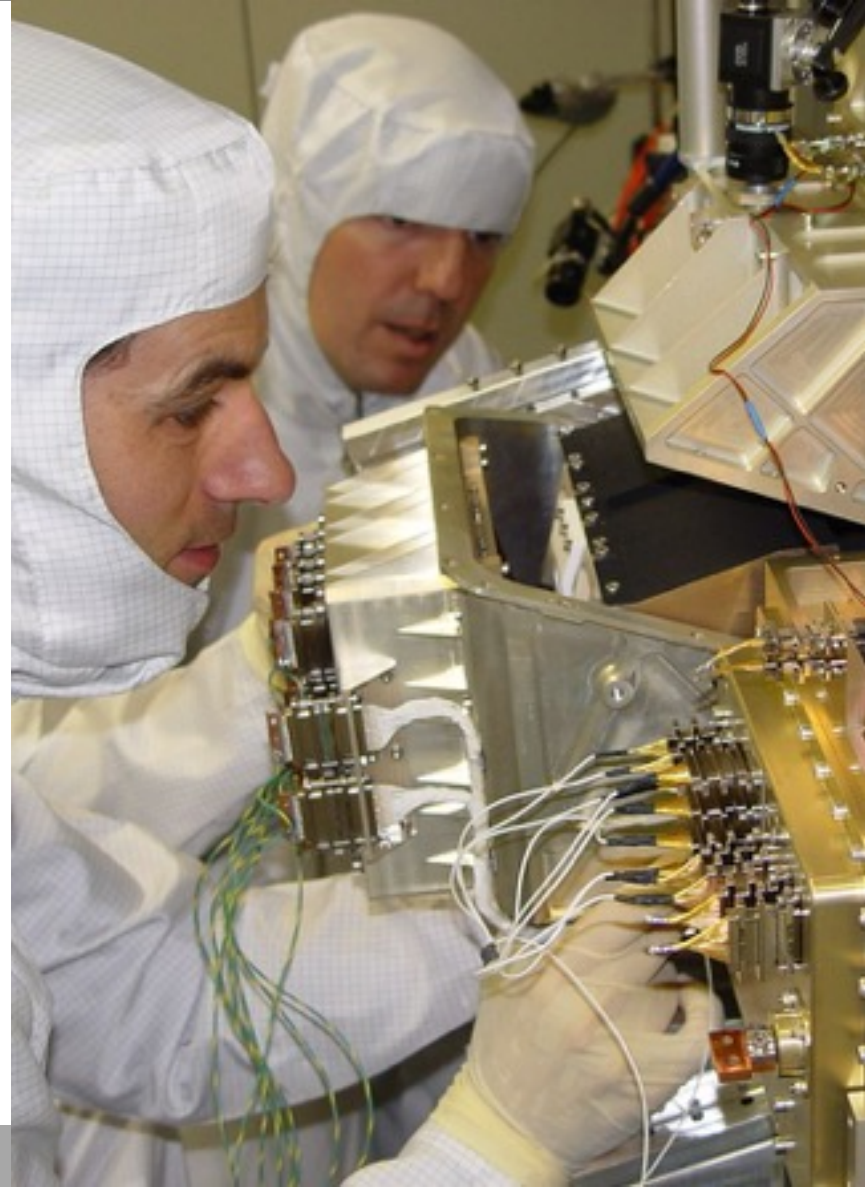
- the European space industry sustains around 35,000 jobs
- Europe is successful in the commercial arena, with a market share of telecom and launch services higher than the fraction of Europe's public spending worldwide
- European scientific communities are world-class and attract international cooperation;
- research and innovation centres are recognised worldwide;
- European space operators (Arianespace, Eumetsat, Eutelsat, SES Global, etc.) are the most successful in the world.



About 85% of ESA's budget is spent on contracts with European industry.

ESA's industrial policy:

- ensures that Member States get a fair return on their investment;
- improves competitiveness of European industry;
- maintains and develops space technology;
- exploits the advantages of free competitive bidding, except where incompatible with objectives of the industrial policy.



ESA's 'catalyst' role

ESA is responsible for R&D of space projects. On completion of qualification, they are handed to outside entities for production and exploitation. Most of these entities emanated from ESA.

Meteorology: Eumetsat

Launch services: Arianespace

Telecomms: Eutelsat and Inmarsat





***Open Innovation at the ESA
Advanced Concepts Team***



Created in 2002 and based on temporary researchers



10-year ACT event

Origins and Goals

“to *monitor*, *perform* and *foster* research on advanced space systems, innovative concepts and working methods”

Think-tank

Research Fellows

Ariadna framework



concepts, techniques & scientific domains with **no/ weak links to space**

biomimetic approaches to engineering, brain-machine interfaces, liquid breathing, curiosity cloning, peer-to-peer computing, crowd sourcing gaming, innovation diffusion and dynamics

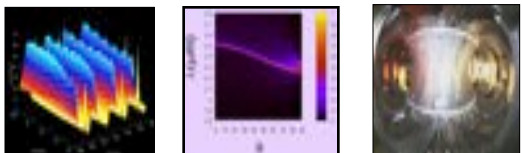


too **immature** for regular ESA programmes or projects

planetary protection research, space nuclear power sources, asteroid deflection, liquid ventilation, pulsar navigation, biomimetic drilling

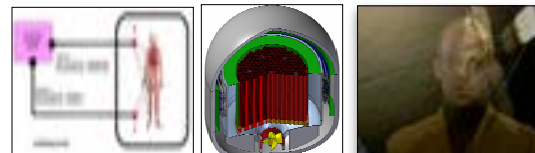
monitor, perform and foster research on advanced space systems, innovative concepts and working methods

emerging from cutting-edge **basic scientific research**



mathematical global optimisation techniques, cloud-based uncertainty modelling, helicon thrusters, pure general relativistic approach to GNSS constellation design, vibrating systems in general relativity, metamaterials in the optical frequency range, distributed/swarm intelligence, laser filamentation

topics on which ESA is **expected to have a position**



solar power from space, torpor/hibernation, asteroid deflection, active removal of space debris, novel working methods, terraforming, geoengineering



Interdisciplinary

Most game-changing developments emerge around the fringes or intersections of disciplines

Scientific rigour and competence

Avoid drifting into the realm of science fiction

Encourage taking risks

Encourage and reward high risk / high gain activities



Regular renewal of personnel

Regular in-flow of new insights keeps team on the leading edge

Support from top-management

Activities tend to be ridiculed, admired, not taken seriously or seen as threat to core of the establishment. Without clear support from top management, groups tend to struggle to survive, especially in successful organisations.

Close ties with academia

Most relevant ideas/concepts on a time horizon of 10+ years are generated within academia and research centres



... to derive own requirements

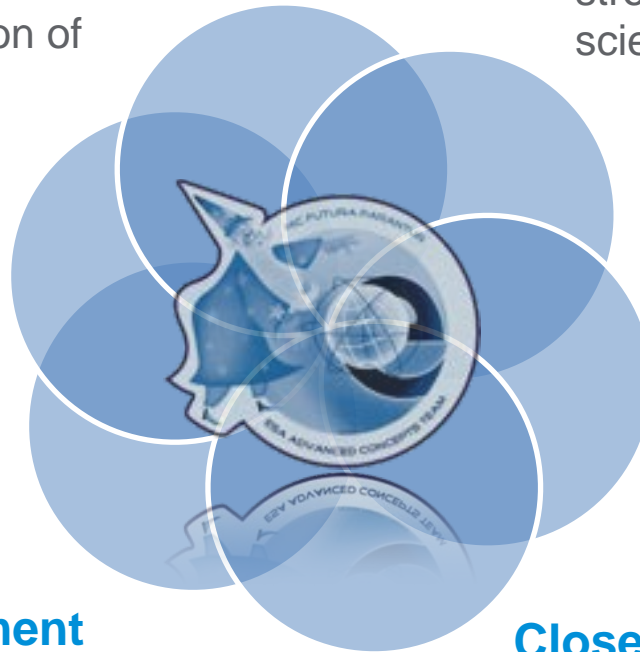


Interdisciplinary

- Researchers with different backgrounds (typically non directly to space)
- Targeting the intersection of disciplines
- Open-plan office

Encourage taking risks

- Freedom to pursue novel research approaches
- Decisions unconstrained by ESA career considerations



Scientific rigour and competence

- Reliance on post-doc's with a strong self-interest in their scientific reputation

Regular renewal of personnel

- Temporary researchers as core of the team (1-2 year) (RF, YGT, stagiaire)

Support from top-management

- Outside of core technical & scientific basis of ESA
- Direct support from upper management

Close ties with academia

- External relations almost exclusively with (European) universities
- Active research network, open science and academic attitude



Special requirements for research with small university institutes

- Little administrative effort
- Fast and simple contractual procedures
- ACT as **peer** research group instead of funding source

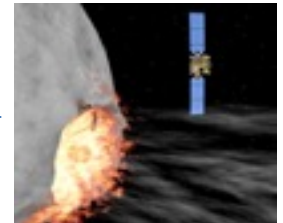
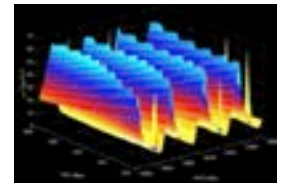
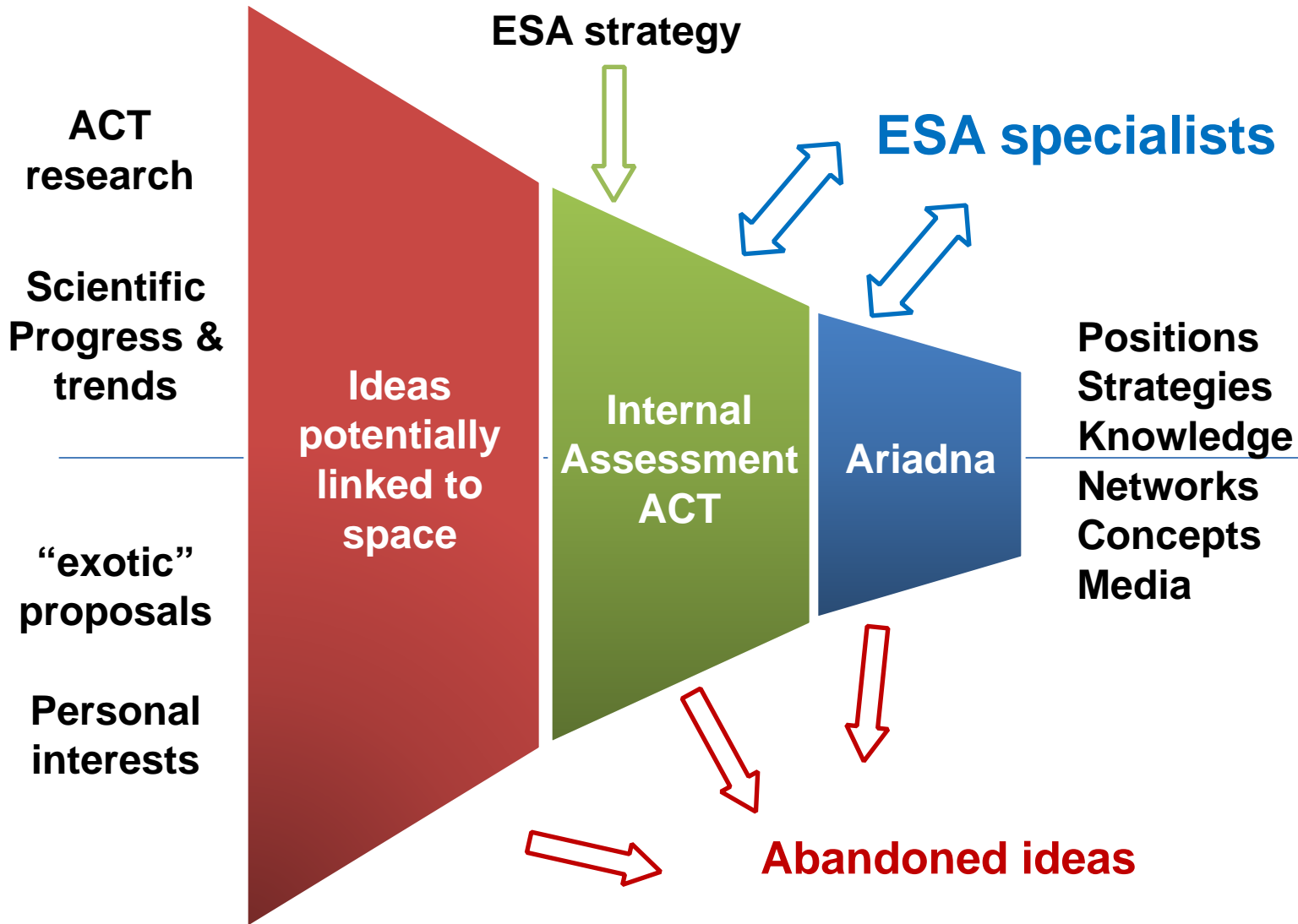
Ariadna framework

- Predefined mechanism for European universities
 - Small/standard/extended (15/25/35k€)
- Flexible working links with research groups
- Participation of non-space research communities
 - Add space perspective to non-space topics
 - Foster novel space activities in Academia
- Improve the visibility between ESA and Academia





Think tank - idea funnel





ACT Research Areas - Objective



Fundamental Physics

Impact of new ideas in physics on the space sector

Artificial Intelligence

Engineering of intelligent computer systems

Energy Systems

Fundamental system of all future space systems

Planetary System Science

Options and opportunities from complex climate systems

Biomimetics & Bioengineering

Benefitting from Darwinian evolution to solve engineering problems

Advanced Propulsion

Explore and review breakthrough propulsion concepts

Mission Analysis

Mathematical techniques for future-mission analysis

Computer Science & Applied Mathematics

Fast, efficient and parallel optimisation techniques

Computational Management Science

Explore computational aspects of management





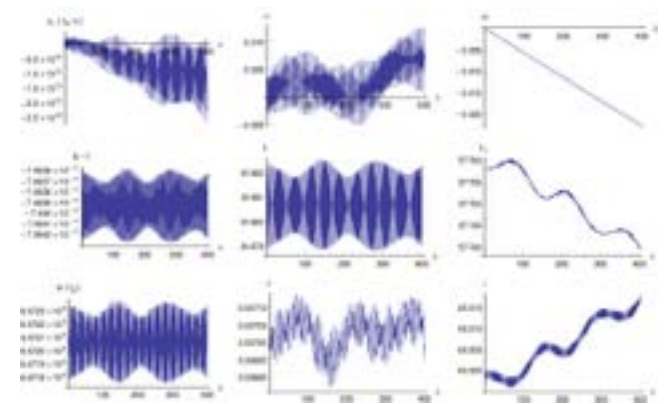
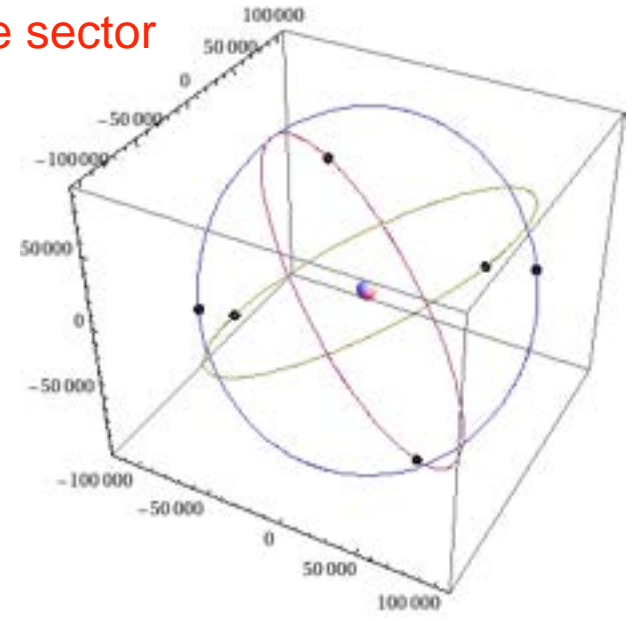
Motivation: impact of new ideas in physics on the space sector

Past activities

- Metamaterials (optical, acoustic)
- Testing Einstein gravity
- Quantum entanglement
- Vacuum energy and Casimir effect

Ongoing: Relativistic Positioning Systems

- Construction of autonomous basis of coordinates (ABC)
- Involvement of TEC and NAV experts
- **Ariadna** with Univ. Ljubljana, Univ. Prague and Observatoire de Paris
- Include gravitational perturbations in GR positioning and ABC
- Refine parameter values of gravitational perturbations using only ABC





Motivation: Benefitting from Darwinian evolution

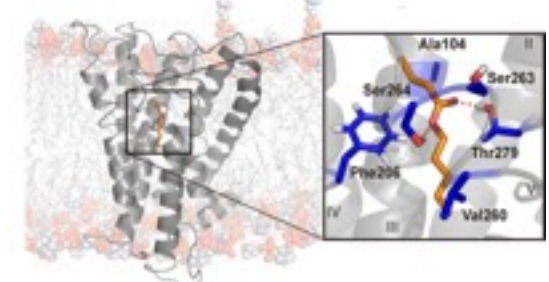
Past activities

- Passive oscillation damping inspired by plant stems
- Ground anchoring based on plant roots
- Penetrators and parachute design
- Landing like a bee – optical flow & time-to-contact



Ongoing activities

- **Biosensors** – use structural change of proteins for multi-sensing based on spidersilk
- **Spider vision** – distance determination using (de)focused images
- **Brain-Train** - Cognitive repair functions stimulated by certain exercises





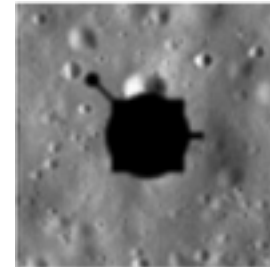
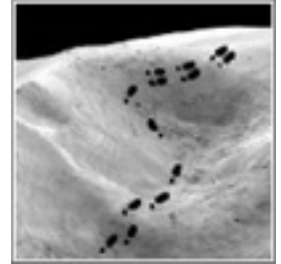
Motivation: to enable the engineering of systems possessing capabilities considered “intelligent” if performed by humans

Past activities

- Neural Network and machine learning
- Evolutionary computing (automatic design)
- Cognitive approaches (eg vision)
- Neuromorphic computing

Ongoing activities

- **Moon Hopper & Astrodrone** – scientific crowdsourcing games
- **Evolutionary Robotics for Satellite Swarms**





Mission Analysis- Overview



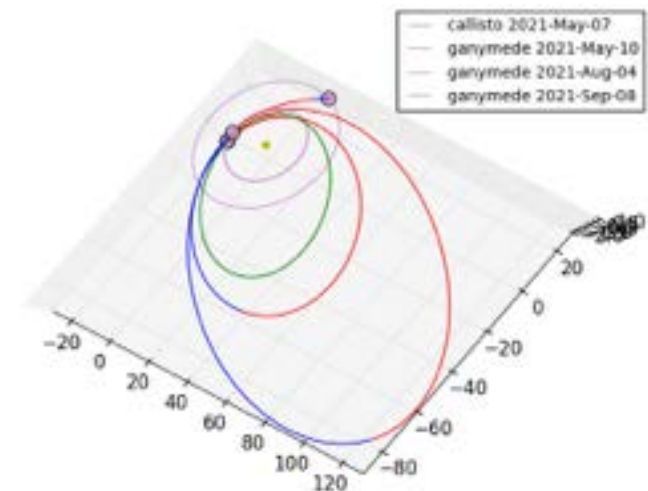
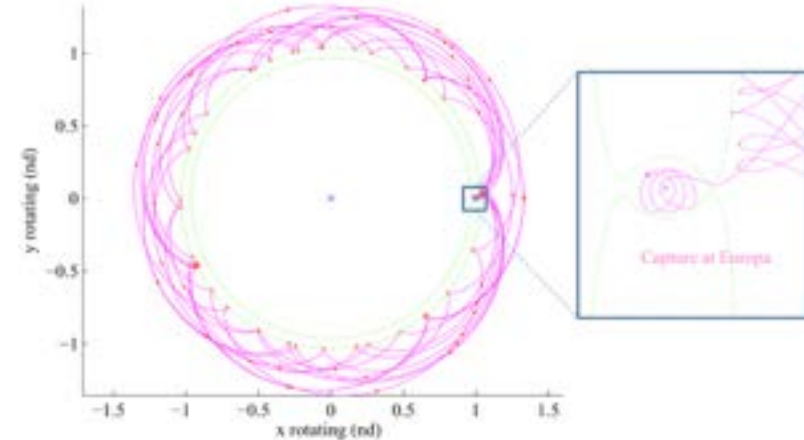
Motivation: Exploring how cutting-edge mathematical techniques could be used to perform mission analysis of future missions

Past activities

- Global optimisation methods for low-thrust trajectory design
- Formation flying and multi-body dynamics
- Advanced mission concepts (e.g. flower constellations, asteroid deflection, debris removal)
- Low-energy resonant transfer – Capture at Europa
- Multi gravity assist trajectories – Explore optimal sequence for lowest fuel use target orbit in the Jupiter system

Ongoing activities

- **End of life strategies for Lagrange point missions** (StarDust – with space debris office)
- **GTOC** – annual global trajectory optimisation competition

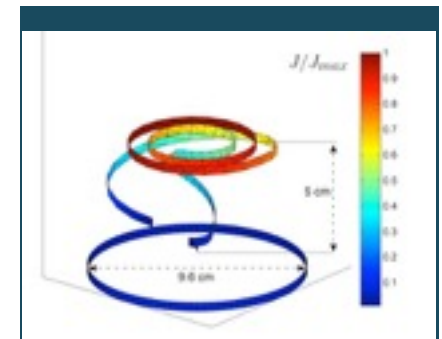
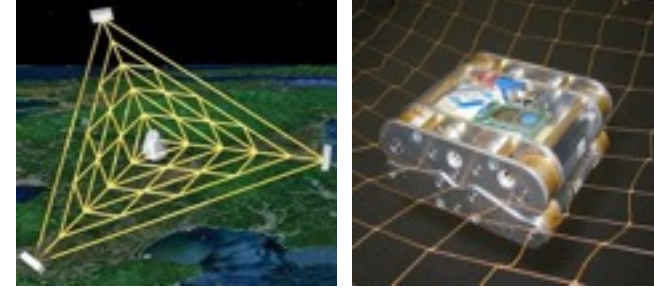




Motivation: Energy systems are fundamental to all future space systems.

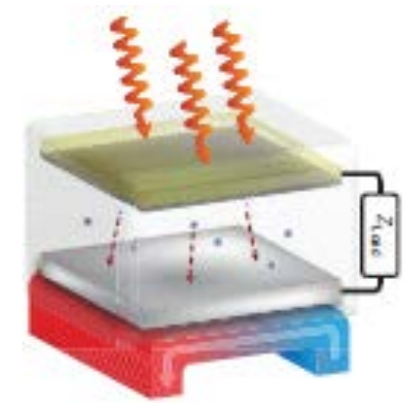
Past activities

- Wireless power transmission (short and long)
- Furoshiki & RobySpace, Suaineadh experiments
- Non-mechanical laser beam steering
- Biomass based fuel cells



Ongoing activities

- **Near-field wireless power transfer** – Antenna coil design using evolutionary algorithms
- **Photon-Enhanced Thermionic Emission** – Modelling charge behaviour at elevated temperatures in a combined photovoltaic thermionic cell





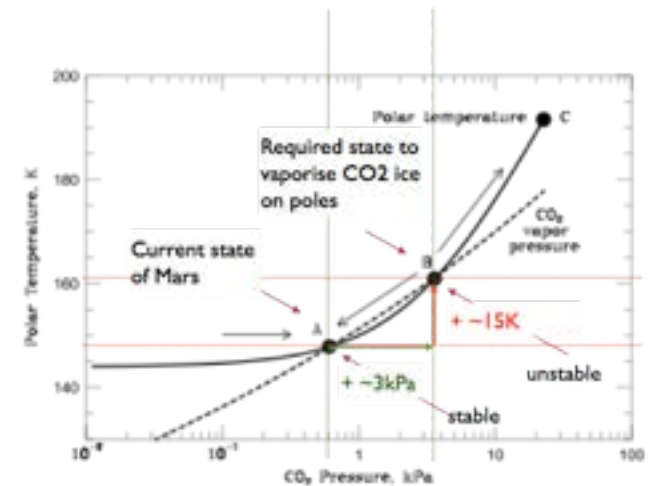
Motivation: Understanding options and opportunities offered by complex climate systems

Recent activities focus on

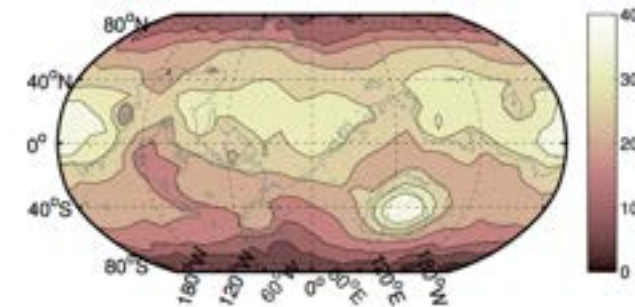
- Environmental impact of launchers
- Potential contributions from space towards geoengineering
- Martian climate engineering

Ongoing activities

- **Warming Mars with artificial GHG using Mars GCM** – LMD Paris and Kobe University (supercomputer)
- **Geo-engineering** – What-if? and space contributions (cooperation within FP7 consortium)
- **Tropical cyclone hazard** – Concept studies into microwave/laser beams from space to induce moisture changes
- **Laser Filamentation**



Annual surface temperature change (°C)





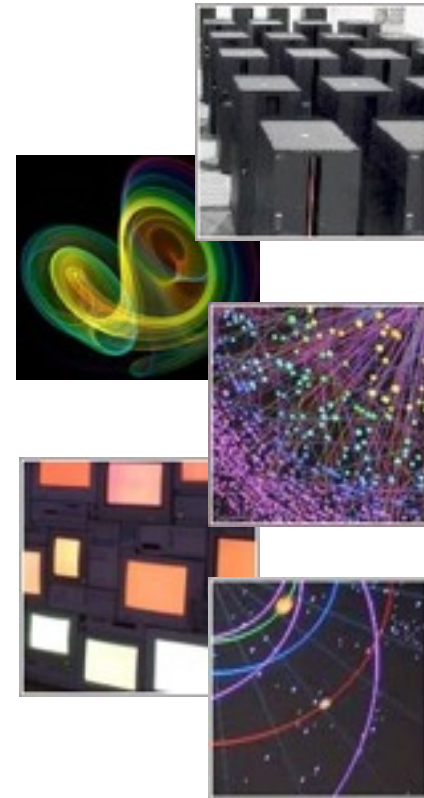
Motivation: One of the fastest moving research field with large potential impact on the space sector

Recent activities focus on

- Massive parallel computing (P2P computing)
- PyGMO and PyKEP
- Global optimisation and Evolutionary Computing

Ongoing activities

- **Optimisation as a Service** – Provide service for optimisation based on PyGMO/PaGMO
- **GSOC/SOCIS** – Enhancement of PyGMO functionalities
- **Machine learning / ordinal regression** – Ordinal regression by a generalised force model and extreme learning machines
- **Complex and non-linear systems** – Modelling non-linear phenomena in plasma's, multiplex networks, chaotic and self-organising dynamical systems

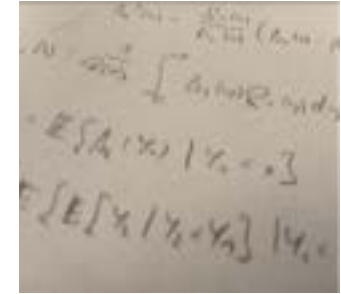




Motivation: Develop computational aspects of management science

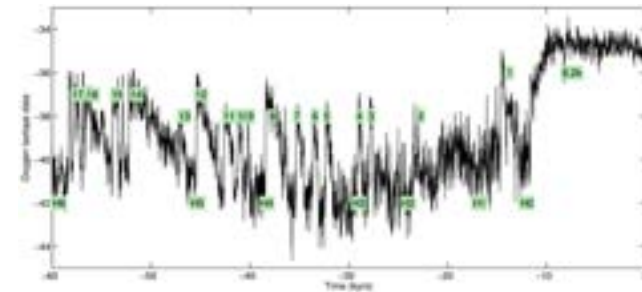
Recent activities focus on

- **Disruptive Innovation Theory** - Applying theory of disruptive innovation to space sector
- **Pricing and allocation of cubesat launches** - Combinatorial auctions provide flexible framework (Vickrey-Clarke-Groves mechanism)
- **Dynamic spectrum allocation** - Feasibility of short term band usage with dynamic bidding



Ongoing activities

- **Ordinal Regression** – Ensemble learning
- **Time Series Analysis** – Neural Network Models applied to climate data, detection of tipping points indicators





Plasma Physics and Advanced Propulsion – Overview



Motivation: Fundamental to all future space systems, we explore potential breakthroughs propulsion concepts

Novel High Isp concepts

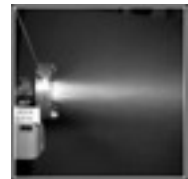
- DS4G thruster
 - Advanced (gridded) ion thruster with $I_{sp} > 10.000s$
- Electrodynamic tether study
 - Jupiter and its moons

Spin-in of technology into propulsion systems

- Ink-jet printing technology for propellant injectors in chemical rockets
 - Indication of improvement of propellant's injection behaviour

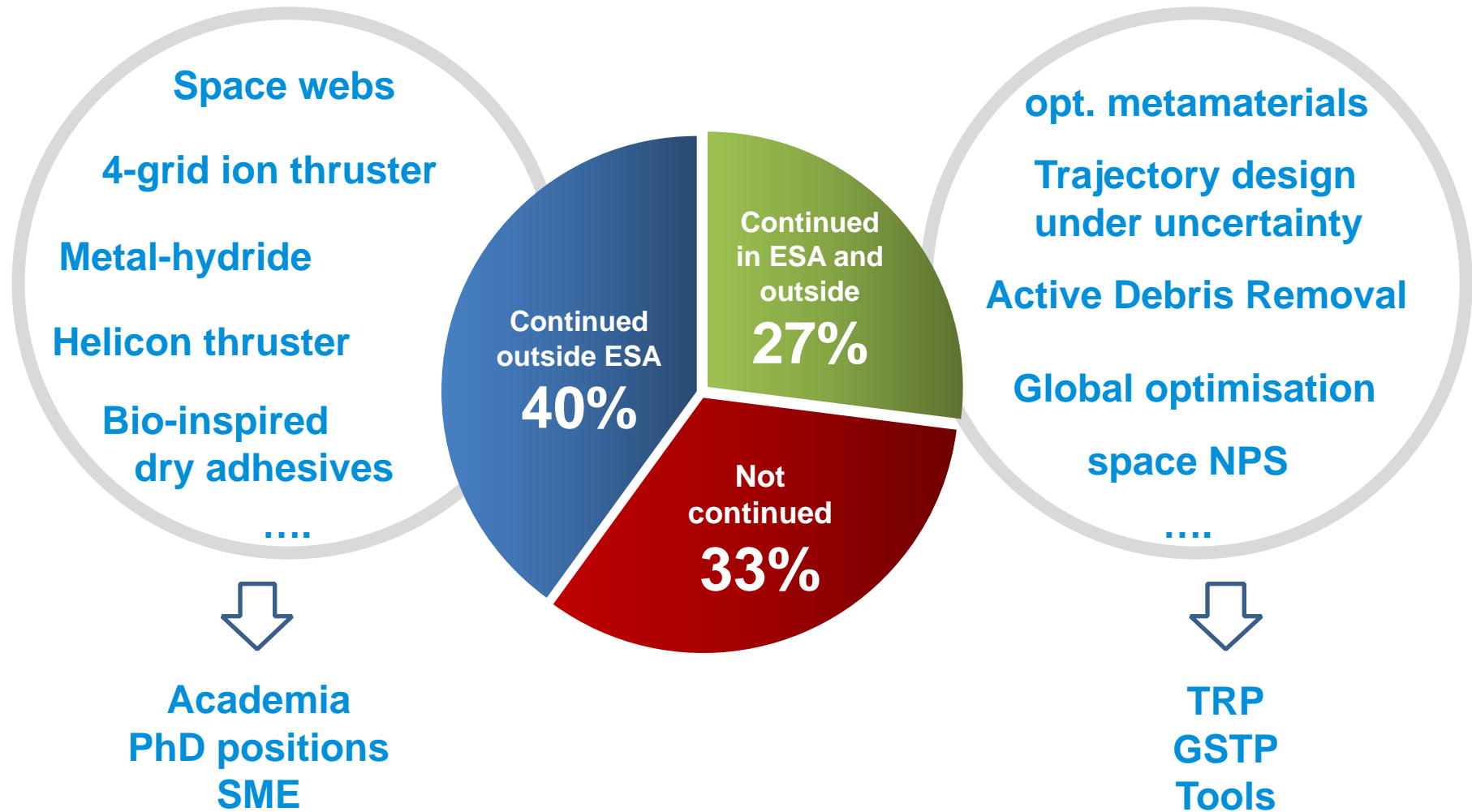
Radically different propulsion concepts and research

- Helicon thruster study
 - Advanced (grid-less) plasma thruster
 - Currently funded by EU FP7
- Inertial Electrostatic Confinement
- Kinetic modelling of Collisional De-excitation





Ariadna Follow-up studies





With solid academic research, the ACT provides to ESA and the European space sector,

- **In-house rigorous scientific knowledge on advanced topics that are currently outside the scope of the space sector**
 - Rapidly available, academic standards, continuously adapting and exploring competence base
 - Research fellow at centre of approach – flexibility, risk taking, academic, efficient
- **Provision of research related strategic analysis**
 - Foundations and seeds for potentially disruptive innovation
 - Application of concepts/techniques outside their normal context
 - Interdisciplinary, independent and unconstrained
- **Bridge to academia, in many cases outside the space sector**
 - Research peers



Further information about the ACT

[Summerer, L.](#), Thinking tomorrows' space - Research trends of the ESA advanced concepts team 2002-2012, *Acta Astronautica*, **95**(), pp.242-259, 2013. [\(link\)](#)

[Summerer, L.](#), Evaluating Research for Disruptive Innovation in the Space Sector, *Acta Astronautica*, 81(2), pp.484-498, 2012. [\(link\)](#)

[Summerer, L.](#), [Izzo, D.](#), [Naja-Corbin, G.](#), and [I., Duvaux-Bechon](#), The seeds of disruptive innovation, *ESA Bulletin*, 144, pp.34-45,2010. [\(link\)](#)

www.esa.int/act



Other R&D Cooperation opportunities with ESA





iti.esa.int

- A mechanism to support the introduction and fast validation of innovative concepts or technologies for space applications
- Continuously open Call for Ideas with a standing Evaluation Board
- Unsolicited proposals submitted through simple online template
- Short “time to contract”
- Aims specifically at technologies novel to space
- a rapid and successful introduction of disruptive innovations in Industry requires the collaboration of three different entities: an INVENTOR, a DEVELOPER and a CUSTOMER.
- Type A) Proof of Concept (for INVENTORS): fast validation of new ideas and demonstration of its advantages (<= 50 K €) – TRL3
- Type B) Demonstration of Feasibility and Use (for DEVELOPERS): component and/or breadboard development up to validation in laboratory or in a relevant environment (<= 150K€) – TRL4
- Type C) Technology Adoption (for CUSTOMERS): component and/or breadboard development, to be tested under key characteristics, technical and operational constraints imposed by the relevant environment and final targeted application (<= 2 M€ (50% Co-funded)) – TRL5 or above



www.esa.int/ariadna

- collaborative research between ESA researchers and universities / research institutes
- “over the horizon” type topics exploring potential opportunities for space
- full focus on science, contractually fixed, non-negotiable, minimal overhead
- 15/25/35k€
- run by young post-docs in early career stages
- call for proposals: specific, targeted
- call for ideas: problem driven



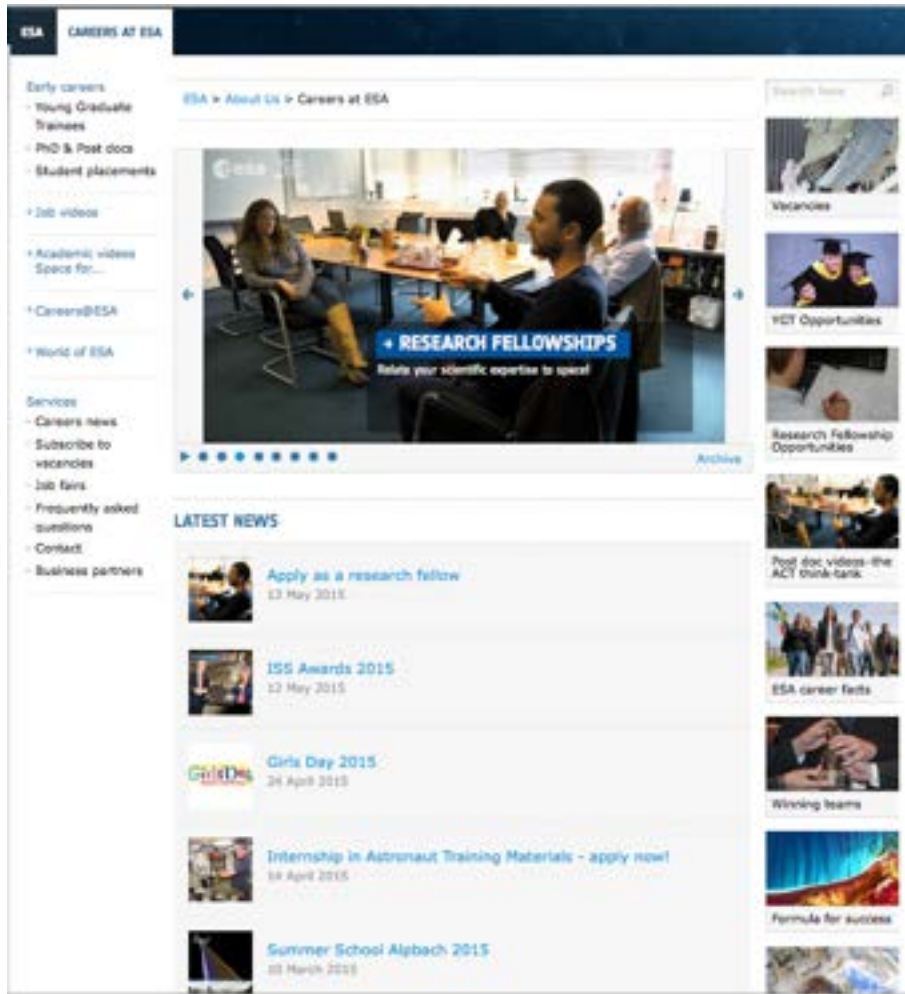
Networking/Partnering Initiative (NPI)



npi@esa.int

[http://www.esa.int/Our_Activities/
Space_Engineering_Technology/
Networking_Partnering_Initiative](http://www.esa.int/Our_Activities/Space_Engineering_Technology/Networking_Partnering_Initiative)

- supports work carried out by universities and research institutes on advanced technologies with potential space applications, with the aim of fostering increased interaction between ESA, European universities, research institutes and industry.
- Co-funding – up to 50% or €30,000 per year
- Access to ESTEC laboratories: use of ESTEC facilities for a minimum of six and a maximum of 12 months
- Technical support – access to ESA experts
- Facilitating search for industrial partners for further cooperation and build 'innovation networks' through ESA links
- contractual arrangement with the university or research institute concerned; researcher will remain a student or employee of the establishment.



- Young Graduate Trainees
 - training of young graduates at ESA
 - mainly technical and scientific topics
 - one year, potential for exceptional extensions
- Research Fellows
 - research opportunities for post-docs
 - scientific and technical topics
 - two years, potential for exceptional extension

http://www.esa.int/About_Us/Careers_at_ESA



emits - the portal for all ESA contract opportunities



- listing of all ESA contractual opportunities - open and intended ones
- title, price range, abstract
- full “statement of work” for registered entities
- need to register (free)

emits.sso.esa.int



Advanced Manufacturing Initiative

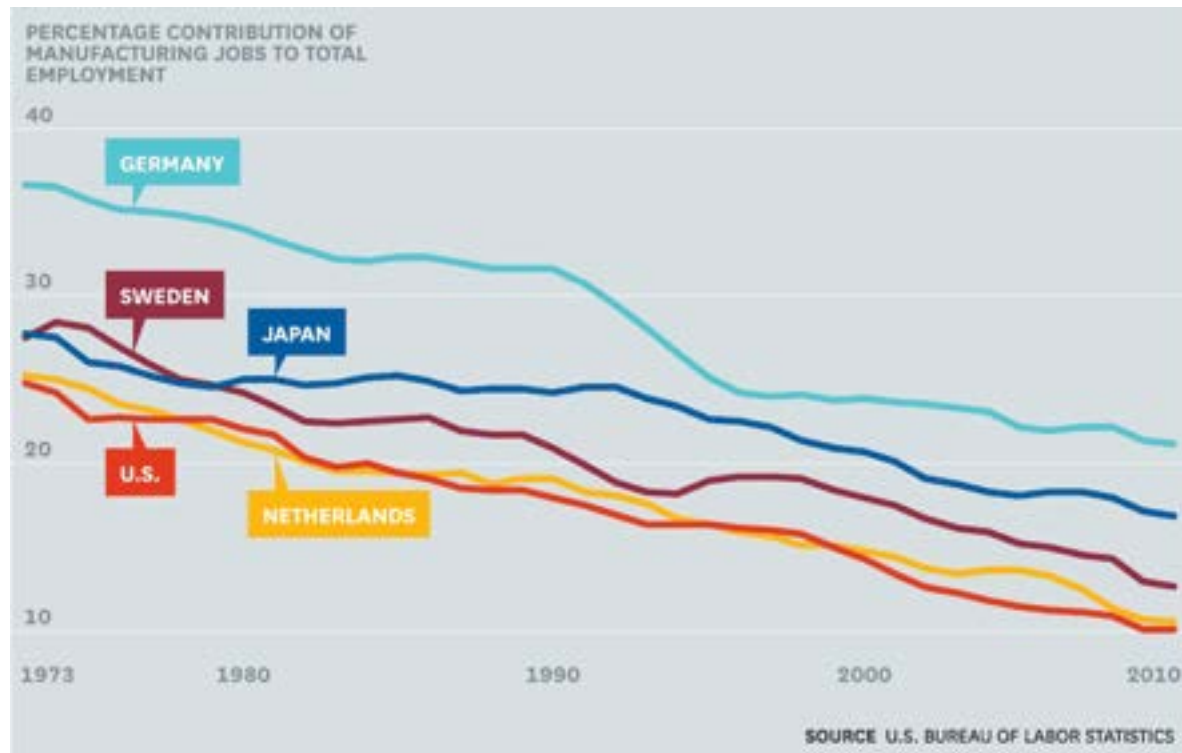


ESA contact point:
Tommaso.Ghidini@esa.int

ARANESPACE / Optique Vidéo et CSO - P. BAUDON

Manufacturing Technology in Europe

- Manufacturing within Europe has been in decline since the 1990's
 - Outsourcing of manufacturing
 - The need for cost reduction
 - Technology is decentralised to overseas suppliers
- Certain competencies being 'lost' from Europe in general, not only Space



European Space Industry has its own unique problems

- Only a few space primes in Europe and a relatively small number of Tier-1 suppliers.
- As the manufacturing processes are highly specialised, re-qualification of a new manufacturing entity, entails major non-recurrent costs

Consequence:

The rigid supply chain landscape of Europe offers limited opportunities for the designers to break the barriers of innovation

Advanced Manufacturing – Why?

Herschel Space Telescope Primary Mirror

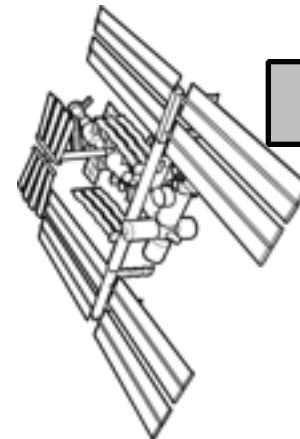
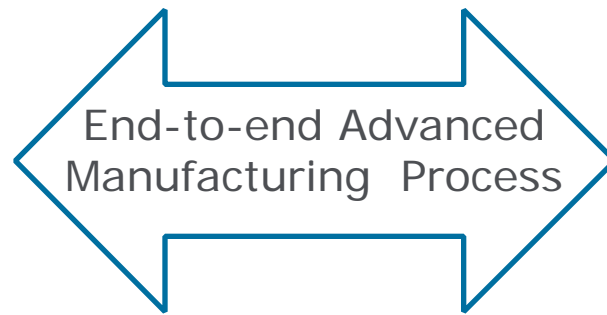


Only made possible by the development of advanced manufacturing of SiC structures

Advanced Manufacturing – Cross Cutting Initiative

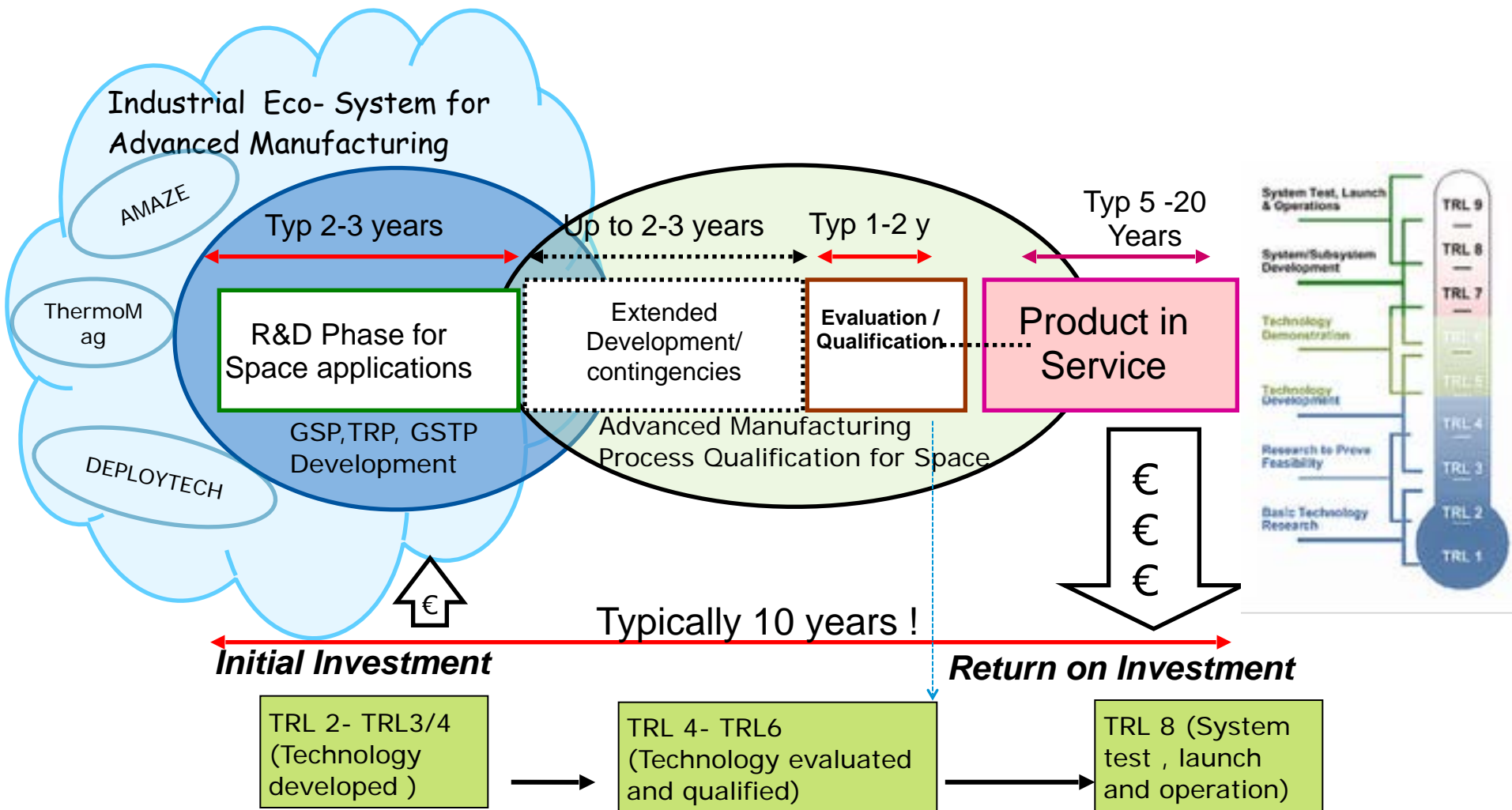


- Many Advanced Manufacturing processes are today mature to be integrated in the portfolio of the manufacturing technologies for space hardware
- The ESA Advanced Manufacturing (AM) cross cutting initiative will:
 - Identify and implement new manufacturing technologies for space applications enabling design freedom, performances or costs and lead time (from concept to manufacturing) reduction
 - Enable the European Space Industry to create new high performance space products by reducing the limitations imposed by the traditional manufacturing processes/concepts
 - Foster multi-sectorial cross-fertilization, facilitating spinning-in/spinning-off opportunities across different high-end technology and industrial domains and infrastructure
 - Benefit of related Programmes supported by the EU (AMAZE, DEPLOYTEC, ThermoMag, etc.)
 - Promote creation and dissemination of design and verification/qualification/standardization methodologies maturing creating the market and its uptake
 - Maximize European Space industry competitiveness



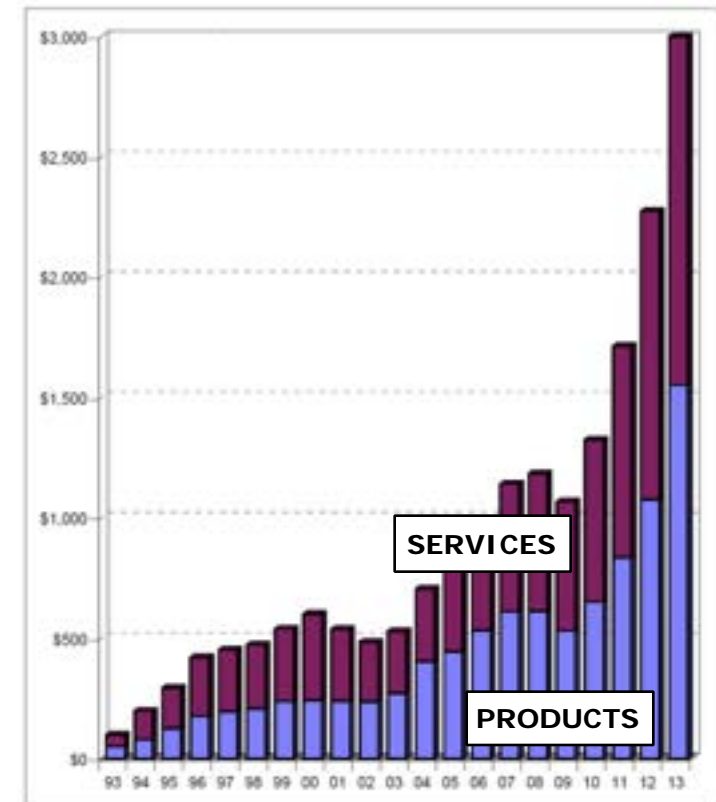
Space Products

"It Takes Time and Sustainable Investment"



Market perspectives

- Compound annual **growth rate 2013: 44.5 %**
- ALM market will **quadruple to € 6.8 bn** over the next **10 years**
- High potential **branches:**
Aerospace, turbine industry, med-tech
- **Europe is in the lead** within metal ALM
 - But: significant financial means are allocated to ALM **outside Europe:**
 - **\$ 1 bn** invested in the US for Additive Layer Manufacturing



Source: Wohlers Associates, Inc.

- => **important to act now, invest in ALM to further enhance European leadership in Space products !**

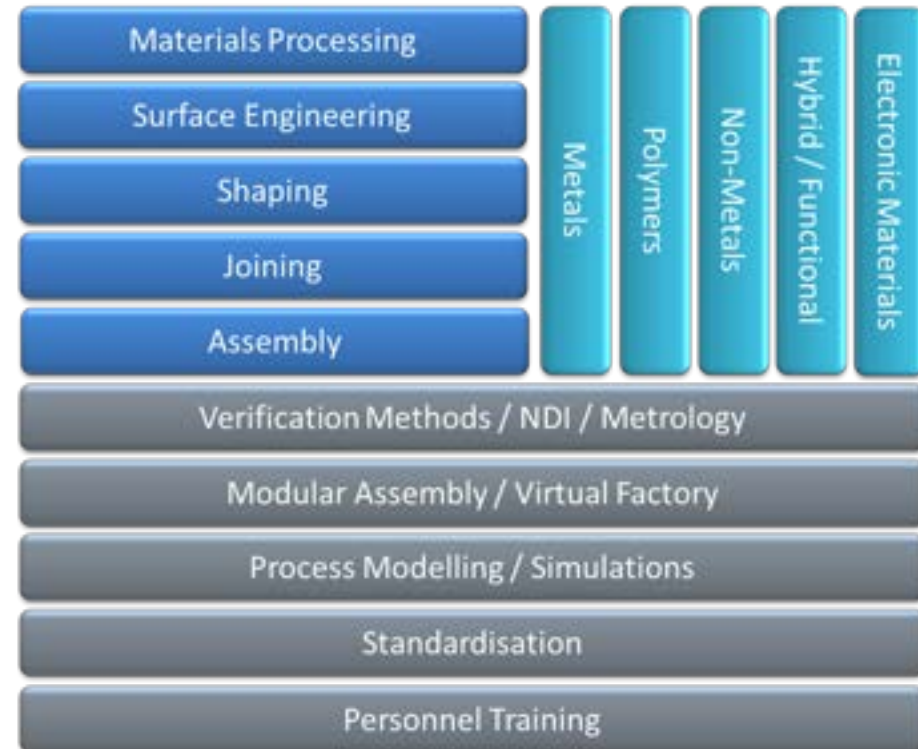
The first step is to identify

- the manufacturing processes (Dark Blue)
- the material types/ categories (Light Blue)
- Cross cutting disciplines which apply (Grey)

Select and prioritise the required advanced manufacturing technologies

Group similar activities and TRL levels

- Basic Research and prep activities (TRL 0-3)
 - Funded via GSP and TRP
- Main technology levels (TRL 3-7)
 - Funded via GSTP, Programme specific technology programmes, end user missions
- Qualification, verification and standards (TRL 4-8)



Examples of Key Technologies Already In Production in Europe

Herschel Space Telescope Primary Mirror



Only made possible by the development of advanced manufacturing of SiC structures

Additive Layer Manufacturing



Full size 3D printed Aluminium antenna support optimised for weight / structural performance.

Friction Stir Welding



Full size welded demonstrator of a AA2195 tank manufactured and successfully tested in LH2 filled conditions (courtesy of TAS).

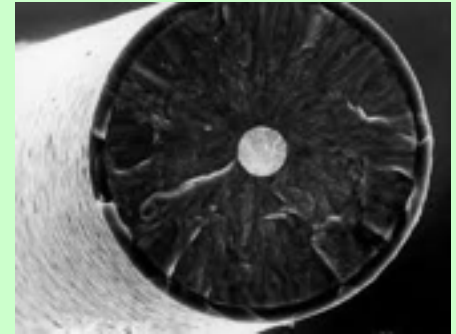
Examples of Technologies that could be adopted by ESA (GSTP / TRP)

Joining Technologies

- FSW of aerospace Al-Li alloys for
- Joining of Metal Matrix Composites
- Joining of structures such as TISiC
- Develop AlSiC/MgSiC
- Metallic Transition Joints
- Metallic/Ceramic Joints
- Metallic/Polymer Joints



Example of magnetic pulse welding / forming



TiSiC Fibre for high strength/stiffness applications

Examples of Possible Benefits

- Al-Li Demisable Tank + Relevant Transition Joints to Ti/SS pipes
- FSW Stringer/skin applications for launchers with reduced costs
- Simplified metal/ceramic joints for SiC space mirrors
- Joining of complex 3D structures such as TISiC/AlSiC/MgSiC

Examples of Technologies that could be adopted by ESA (GSTP / TRP)



Advanced Forming Technologies

- Spin Forming
- Superplastic Forming
- Superplastic Forming Diffusion Bonding
- Magnetic Pulse Forming
- Flow Forming
- Also applied after solid joining techniques



H-IIA tank domes SF + Ch. Mill

Examples of Possible Benefits

➤ Significant costs/lead time reduction

as well as

➤ Increasing performances if applied to launchers interstages, upper stages, wire rings, upper stages interconnections as well as large satellites and spacecraft tanks.)

(Laser) Surface Treatments

- Local incremental forming
- Texturing of surfaces for tailored properties
- Laser shock peening (combined with in-situ ALM)
- Enhancement of bonding/coatings
- Controlled friction



Laser surface texturing (TWI)

Examples of Possible Benefits

- Controlled surface properties such as high/low friction
- Improved flow of liquids
- Improved bonding performances
- Improved corrosion performance and/or fatigue performance of key structural parts

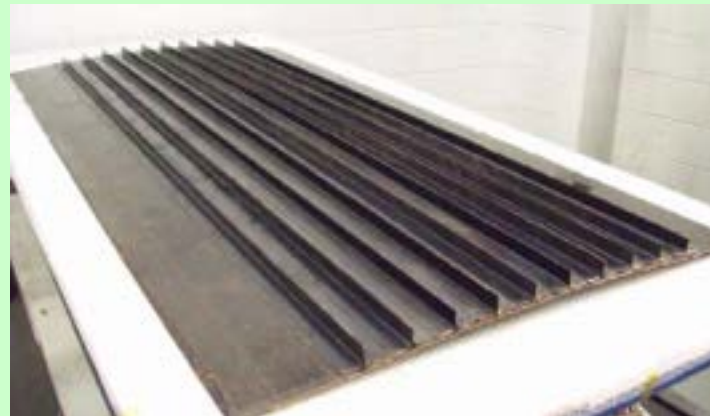
Examples of Technologies that could be adopted by ESA (GSTP / TRP)

Polymers and Composites

- Out of autoclave process
- Thermoplastic composites
- Advanced 3D weaving processes



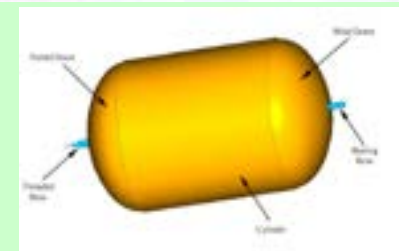
Vega First stage Engine (Avio)



Examples of Technologies that could be adopted by ESA (GSTP / TRP)

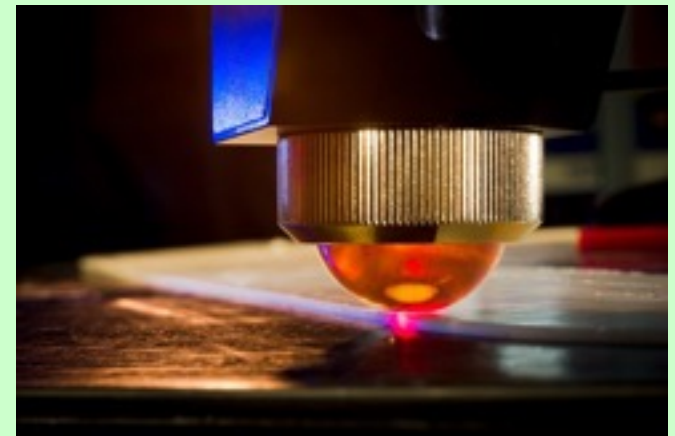
Advanced (Composite) Joining Technologies

- Induction Composite Welding
- Resistance Composite Welding
- Adhesive-less joining of ceramics and/or composites



Hybrid Materials

- Advanced sol-gel processing
- Self-healing materials
- Thin ply composite
- Embedded functional systems
- Advanced coating techniques

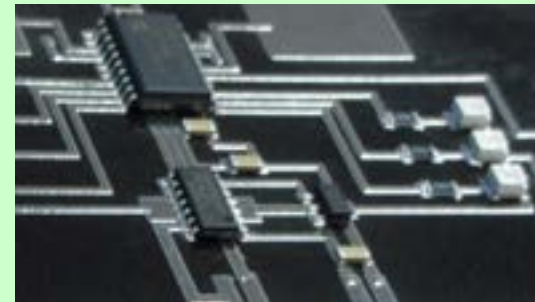


Examples of Technologies that could be adopted by ESA (GSTP / TRP)

Electronic Processes and Materials

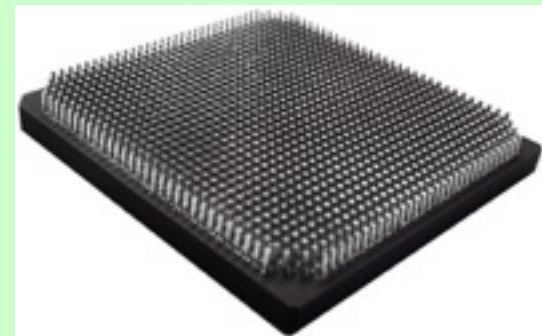
- High reliability Printed electronics
- Sensors/actuators printing
- Next generation solders

Example of a
Printed PCB
(Neotech)



High Density PCBs

- High reliability HDI PCBs
- Assembly of advanced area array devices



Summary and Next steps – Advanced Manufacturing



Conclusions

- **Terrestrial advancement** in the manufacturing technologies and investments in new materials research offer opportunities to **reshape the supply chain of the European Space Hardware** sector to meet the challenges of the 21st century
- New AM technologies offer opportunities (particularly for SMEs) to create **entirely new products** and streamline existing processes, and to **enter the space product supply chain**
- AM introduces **new materials and processes** as an integral part of future designs to provide a **faster and more cost efficient entry to the market with globally competitive space products**

Way Forward:

- Identify and implement the new AM technologies with highest potential for space applications in terms **design freedom, performances, costs and lead time** as well as **ROI**
- Bring together industrial and institutional partners to create, develop AM processes in Europe to serve both the European and global space industry
- First list of activities in March 2015
 - Additive Layer Manufacturing Roadmap (June 2015)
 - Composite Materials Roadmap (March 2015)

Additive Manufacturing for space



ESA contact point:
Tommaso.Ghidini@esa.int

Additive Manufacturing (AM) at ESA



- **Challenges for Space Materials and Processes:**

- **Low Mass**
- **Small Production Series**
- **Very High Reliability**
- **Limited Manufacturing Processes**
- 5. **Small Geometries**
- 6. **Very High Performances**
- 7. **Challenging Material Procurement**

- **Why ALM?:**

1. Well fitted to Space hardware => very small series.
2. Applied to many materials => metals, polymers, composites, ceramics for space but also food (for astronauts), living cells and organs (for telemedicine).
3. Dimensions from few micrometers to meters.
4. Gains in performances with 2 digits => mass saving 40 to 90%, lead time reduced by weeks, suppress complex assemblies and controls.
5. Environmentally friendly => excess material is re-used instead of being down-graded through re-cycling.
6. Could be used for in-orbit or on other planets

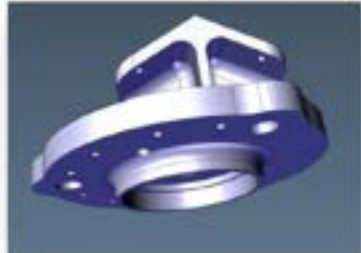
- **Several developments are currently running under ESA funding including RF hardware, antennas components, propulsion, thermal management and structures**



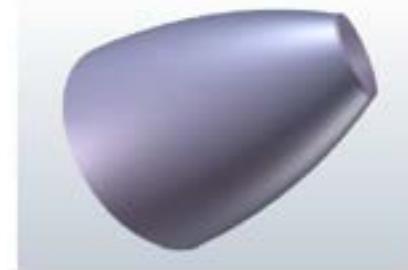
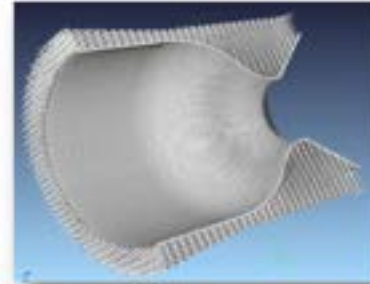
- Started in 2006, powder bed and blown powder processes
 - **frustrating answers**
- reproducing a part designed for machining without weld
 - substitute stainless steel by titanium
 - cost and mass benefits
- **change in design thinking process, design for AM**



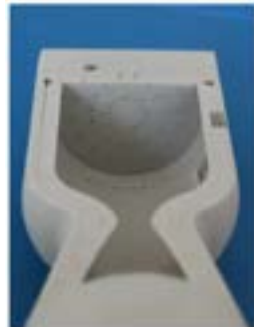
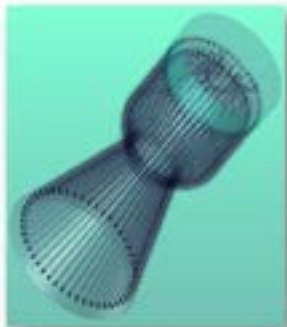
Injectors



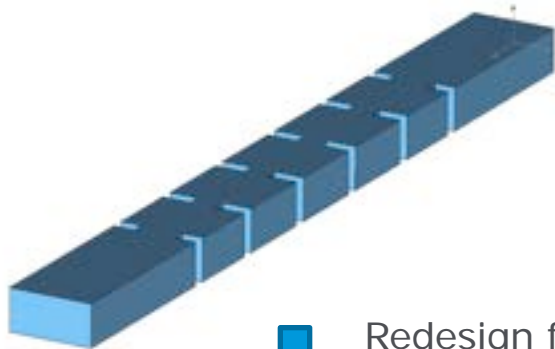
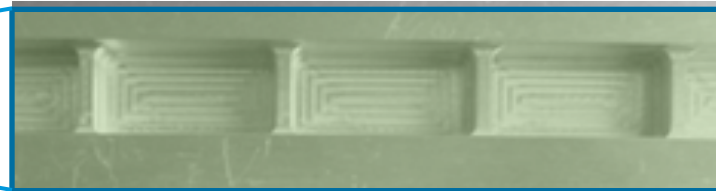
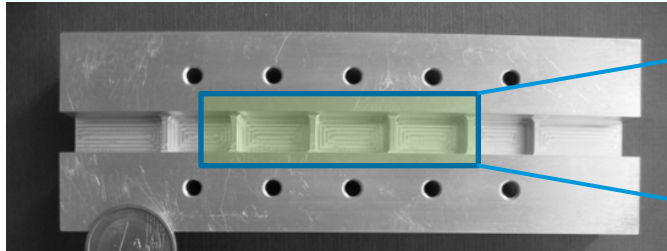
Chamber/Nozzles



Monolithic Thrusters

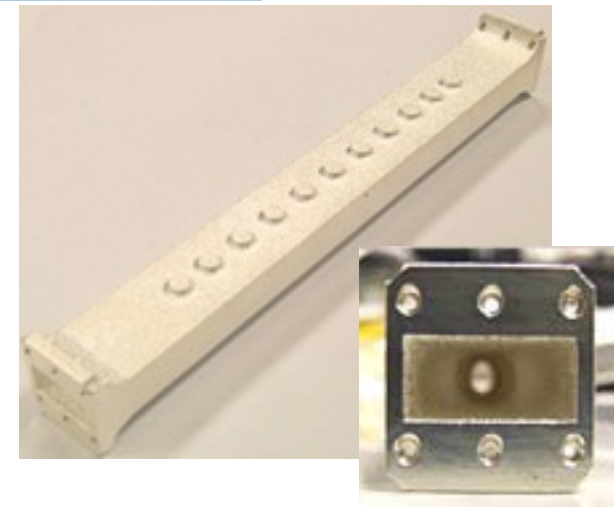
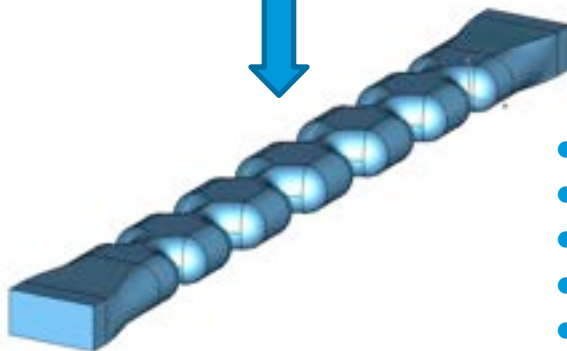


- Functionally graded materials with gradual transition in composition and structure for thruster performances improvement
- Reducing incompatibilities in material properties
- Enhanced monopropellant catalyst design
- Lattice structure for thermal/mass management



Conventional design for manufacturability, machining

Redesign for performances using AM capabilities



Collaboration ESA – TESAT(D) – ILT (D)

- Mass & room saving (50% mass, 30% projected area)
- Suppress assembly (cost saving, no failure risk)
- Easier to control (no tightening torque, no electrical leakage)
- Easier to silver coat (no sharp corner, easy electrode access)
- Lead time reduced by weeks (9 made in a machine run)

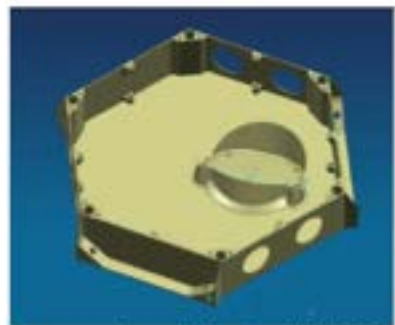
Conventional Design



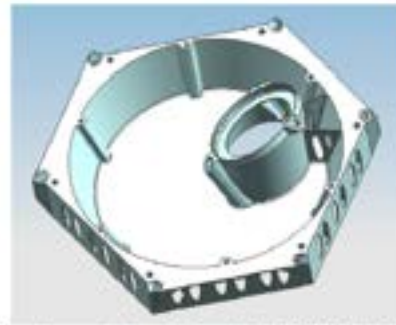
Design optimized for AM



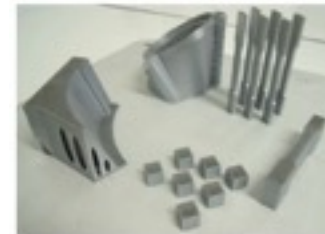
46% mass saving
Suppress interfaces
Shock/Vibration Test passed
Dimensional Control successful



Conventional design (Al7075)

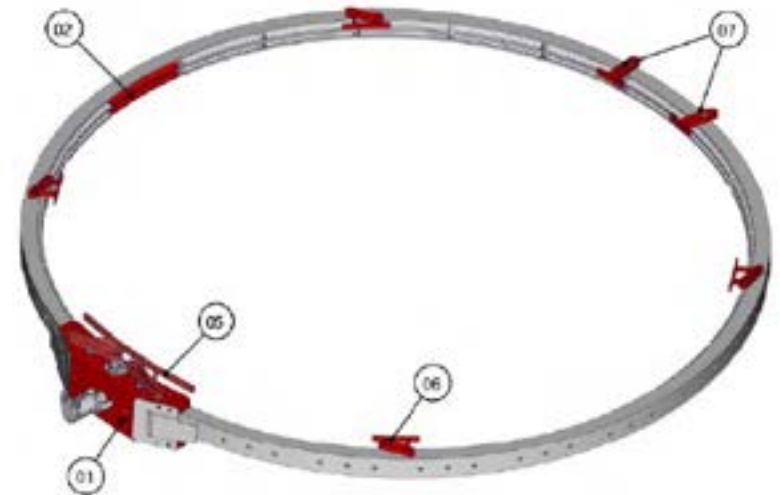
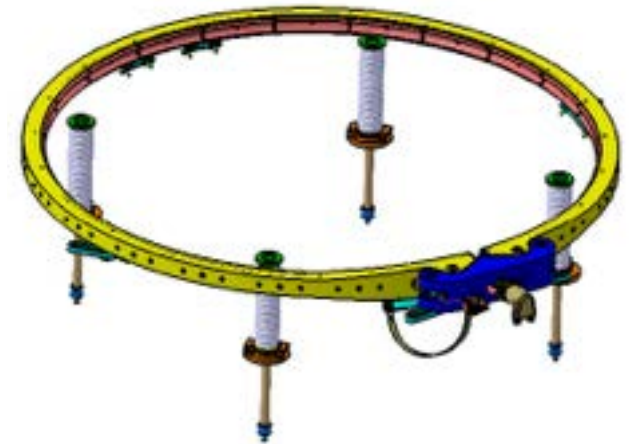
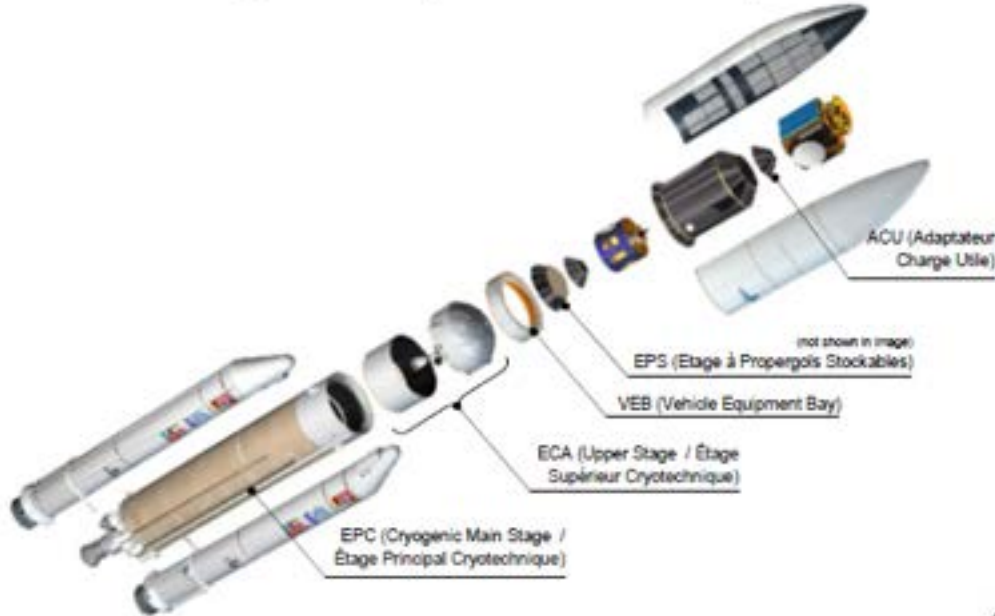


design suited for ALM (AISI10Mg)

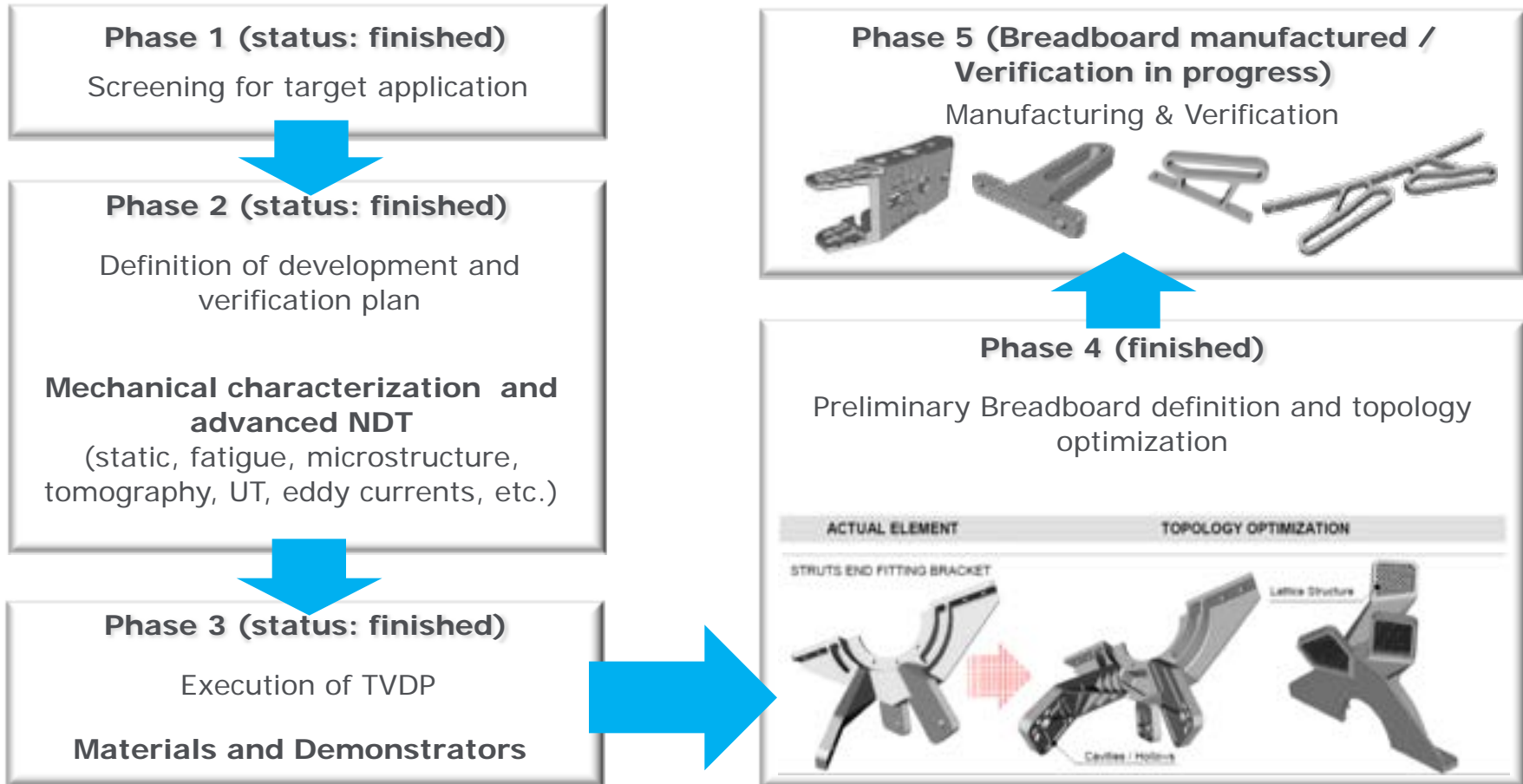


- Tensile Specimens in two orientations to characterize the anisotropy of the process
- Cubes to assess the density
- Two samples to characterize the feasibility of the design

AM for Launchers



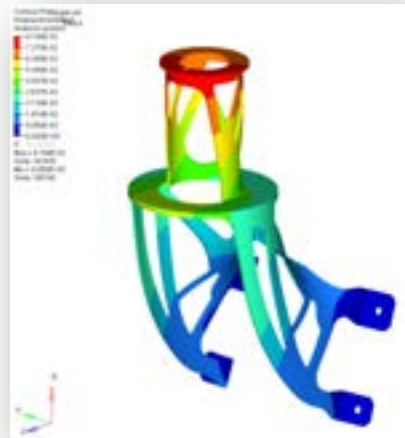
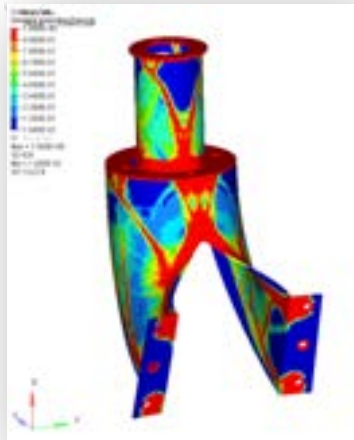
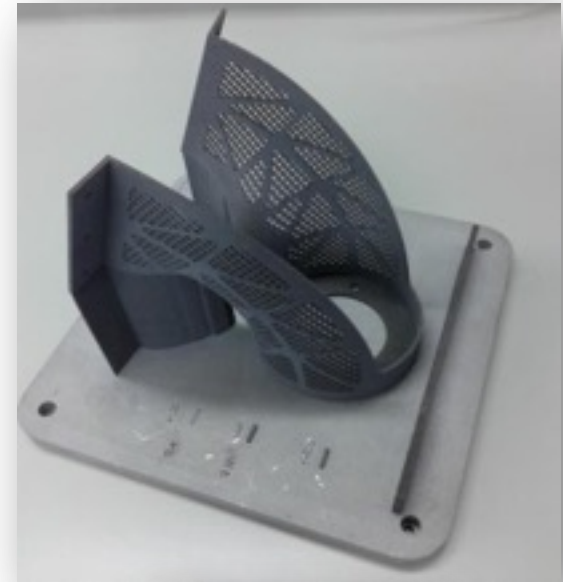
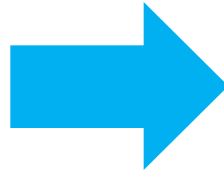
Main goal: Evaluation of the potential benefits (and drawbacks) of a designed combination of **AM technology, materials** and **applications** for future launchers and next generation of space hardware



Connector Support (AlSi12)



-62.9% @ -0.285 kg



AM for New Exploration Mission Approach



ISRU improved - Lunar base concept

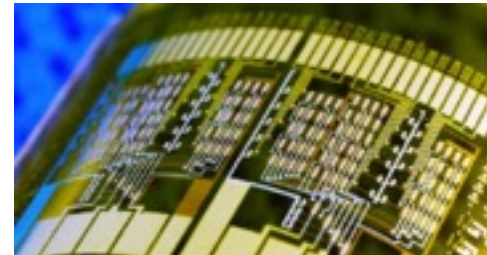
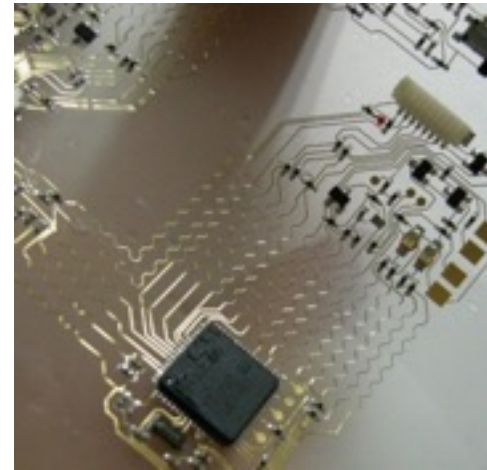


On demand production of spare parts and tools remotely designed



What is printed electronics?

- Emerging additive manufacturing method
 - **Combining electronics and mechanical manufacturing into a single additive manufacturing process**
- Potential applications for ESA and the European space industry
 1. Sensors, antennas, batteries, solar cells
 2. Embedded component structures (PCBs) and flexible substrates/cables
 3. Inkjet printed interconnections/conductors
 4. Possibility for astronauts to print electronics on demand
- Not a drop-in replacement for conventional electronics manufacturing
 - Complex structures, materials, tailored products
 - Combining traditional and printed manufacturing methods (Hybrid systems)
- Robust, flexible and economical method
- **Electrical performance and reliability not yet at the same level as for conventional electronics**



- Smart development/selection of green technologies will lead to improved competitiveness of European Industry.
- ESA Roadmaps selected five themes to focus on M&P and EEE:
 1. **Additive (Metallic) Manufacturing**
 2. **(Metallic) Welding Technologies**
 3. **Green Surfaces and Processes**
 4. **New Materials & Processes**
 5. **Green Electronics**



Questions?

CONSERT ellipse